



## Investor Presentation for Quarter and Nine Months Ended December 31, 2024



Jammu and Kashmir Bank Limited Corporate Headquarters M.A. Road, Srinagar 190 001

## Disclaimer



The Jammu and Kashmir Bank has created this presentation exclusively for general informational reasons, disregarding any individual's informational demands, financial circumstances, or special goals.

Except for the historical information contained herein, statements in this presentation that contain terms or phrases like "is," "aims," "will," "would," "indicating," "expected to," "guidance," "way forward," "expected," "estimate," "objective," "goal," "strategy," "philosophy," "project," etc., and similar expressions or variations of such expressions may constitute 'forward-looking statements'.

Several risks, uncertainties, and other factors are included in these forward-looking statements, and they have the potential to cause actual results to differ materially from those predicted by the statements. While the Bank has made reasonable assumptions to support the forward-looking statements, if any, in this presentation, there are still risks and uncertainties that could affect the Bank's ability to successfully implement its strategy, such as the dynamic and complex internal and external environment, which includes but is not limited to market, business, legal risks/changes in law, etc., future levels of non-performing loans, the Bank's growth and expansion in business, the impact of any acquisitions, the adequacy of its allowance for credit losses, its provisioning policies, the actual growth in demand for banking products and services, investment income, and cash flow projections.

Note: "All financial figures in the presentation are from Audited Financials/Limited Reviewed financials and/or upon the forward-looking statements based on Management estimates. Anyone who relies on these financial data does so at their own risk and responsibility, and the Bank is not responsible for any gains or losses that result from this use of the data".

## Jammu and Kashmir Bank Limited – Oldest Private Sector Bank in India

- Jammu and Kashmir Bank Limited, was incorporated on October 1, 1938 and today caters to a wide range of customers including retail, corporate, agricultural, and MSME.
- Widespread Branch Network: 1012 Branches, of which 837 are operating in the UT of J&K, 37 in UT of Ladakh and 138 branches across 20 states & UTs outside the UTs of J&K and Ladakh.
- The GoJK is a majority holder, however the Bank enjoys full operational autonomy. The Bank has a wholly owned subsidiary called JKB Financial Services Limited and is also the Sponsor bank of J&K Grameen Bank Limited.
- Strong market presence and designated as Agency Bank by RBI for conducting government banking in UTs of J&K and Ladakh.
- The Bank has 12137 regular employees and 433 contractual employees.
- Bancassurance tie ups with LIC, PNB Metlife and Bajaj Life for Life Insurance and Bajaj Allianz General Insurance, Iffco Tokio and New India Assurance for General Insurance.



J&K Bank stands as a pillar of support for the local communities while also extending its exceptional services beyond these regions.

TWO - Technical Write Off



## Journey of 8 Decades

1970s



2021-2024

- Global CSR Excellence & Leadership Award
- Top Banker Award for PMEG



Sponsored 2<sup>nd</sup> RRB

1990s

- Total Business crossed ₹ 2 lakh crore in Fiscal 2023
- Lifetime record Annual Net Profit of Rs.1767 crores
- QIP of ₹ 750 crores completed in FY 2023-24
- India Ratings has upgraded the Bank's long-term issuer rating to INDAA- from INDA+ with stable outlook.
- Market Capitalization and Net-worth crossing Rs.10,000 crores

1938-39

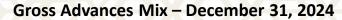
**Internet Banking** 

 Tied up with an MNC for Bancassurance

## Interest Earnings and Advances Mix

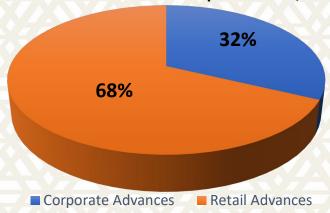








#### Gross Advances Mix – September 30, 2024



## Q3/9 M FY25 Performance



Particulars	Q3 FY 2023-24	Q2 FY 2024-25	Q3 FY 2024-25	9 months FY 2023-24	9 months FY 2024-25
let Interest Income	1,280.44	1,435.93	1,508.68	3,897.57	4,313.83
Other Income	182.34	296.08	242.32	600.92	732.50
Operating Expenses	912.24	945.02	1,002.89	2,885.43	2,916.56
Operating Profit	550.54	786.99	748.11	1,613.06	2,129.77
rovisions & Contingencies	(9.42)	32.53	(9.80)	57.37	5.25
Profit Before Tax	559.96	754.46	757.91	1,555.69	2,124.52
Provision for Tax	138.88	203.54	226.40	427.09	626.60
Net Profit / (Loss)	421.08	550.92	531.51	1,128.60	1,497.92

## Q3 FY25 Performance at a Glance (YoY)



## **Profitability**

## NIM (Annualized) 4.04% (was 3.83%)

**PAT** ₹ 531.5 crores *Up 26.2%* 

RoA (Annualized) 1.34% (was 1.15%)

### Growth

**Deposits**₹ 1,40,947 crores *Up 9.7%* 

Net Advances ₹ 95,990 crores Up 7.0%

Total Business
(Including TWO)
₹ 2,44,733crores
Up 8.1%

## **Capital Adequacy**

Tier I 12.71% (was 11.74%)

CET 1 11.67% (was 10.63%)

CRAR 15.09% (was 14.18%)

### **Asset Quality**

GNPA (%) 4.08% (was 4.84%)

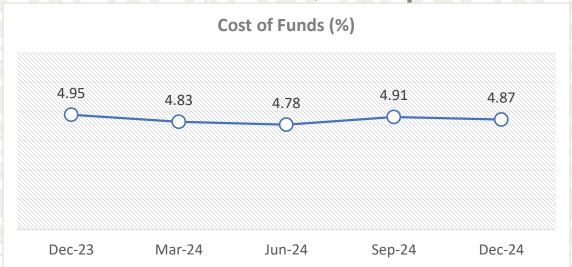
NNPA (%) 0.94 % (was 0.83%)

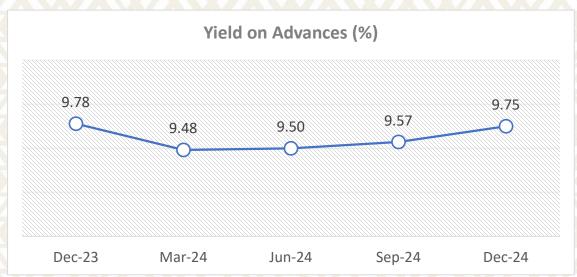
PCR (%) 89.67% (was 91.61%)

## Jammu and Kashmir Bank Limited | Q3 FY25 – Key Financial Ratios







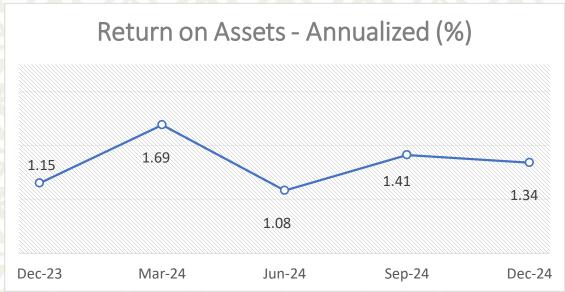




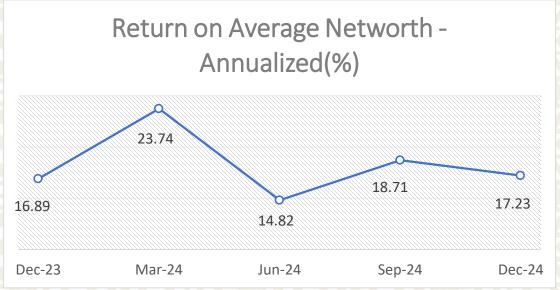
Annualized Ratios 8

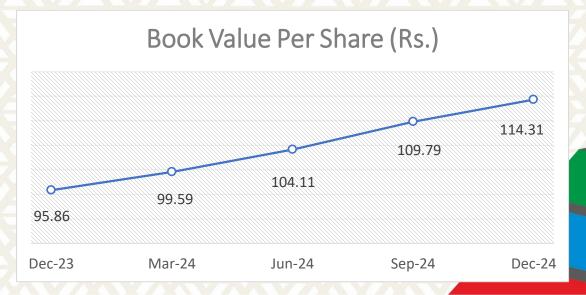
## Jammu and Kashmir Bank Limited | Q3 FY25 – Key Financial Ratios











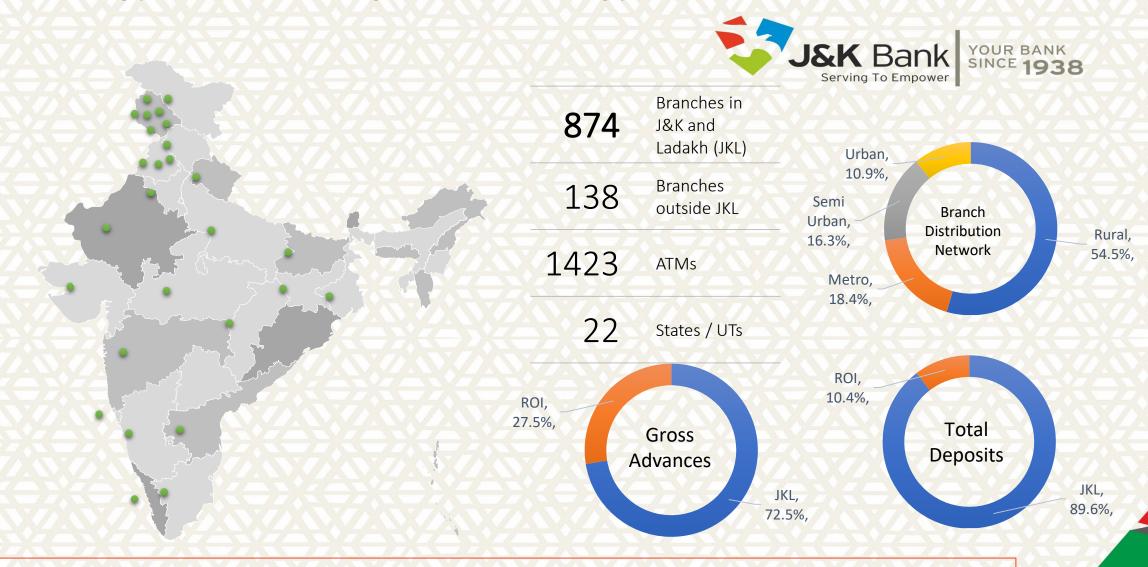
## Key Strengths of the Bank



- 1 Strong legacy, loyal customer base and an established brand with over 85 years of operations
  - 2 Strong presence in fast growing region of J&K and increasing presence in other strategic regions
    - 3 Healthy mix of retail in overall advances mix with focus on MSME and agriculture segment
    - Consistently growing deposit base with best in class low-cost retail CASA
    - 5 Turnaround Story with increasing PCR and improvement in asset quality
  - 6 Fast improving digital presence with over 90% digital transactions
- 7 Professionally managed Bank with experienced senior management team and board of directors



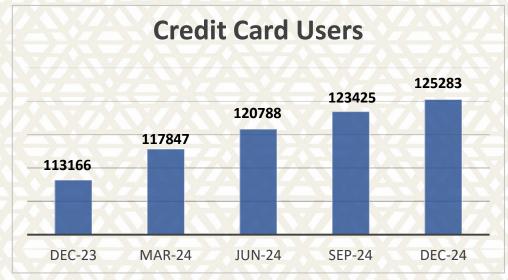
## Strong presence in JKL Region and increasing presence across India

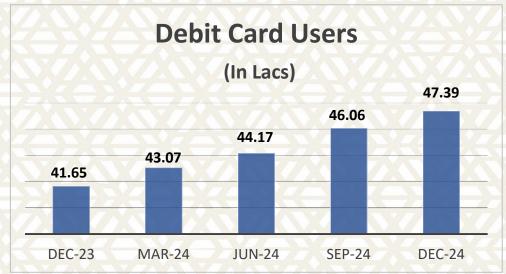


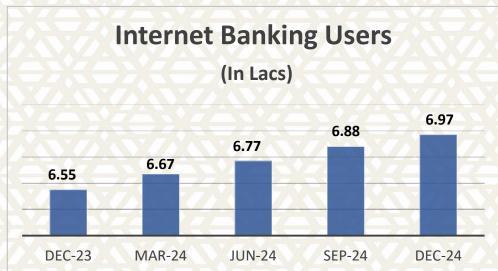
The J&K and Ladakh growth story continues with major infrastructure under implementation and some strategic ones nearing completion that will drive growth for J&K Bank in the near future

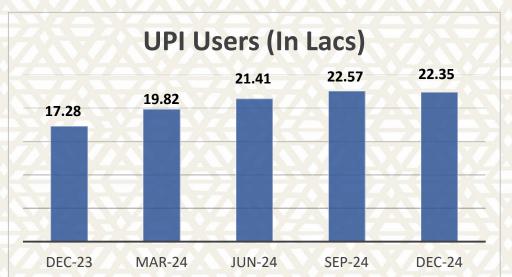
## Fast improving digital presence













## Professionally managed Bank with experienced Senior Management and Board Of Directors





#### MR. AMITAVA CHATTERJEE (MD & CEO )

- •Illustrious career in banking spanning over more than three decades in diverse geographical locations and strategic positions
- •Served as DMD SBI and MD & CEO of SBI Capital Markets



#### MR. NABA KISHORE SAHOO

- Nearly 4 decades of experience and risen through the ranks
- Very rich and diverse experience in banking industry with expertise in Credit, Risk Management & HR.



#### DR. PAWAN KOTWAL, IAS

- Presently posted as Advisor to Lieutenant Governor, UT of Ladakh (1994 IAS)
- Wealth of Administrative acumen and proficiency having previously served as Principal Secretary various ministries including P&M Dept. in UT of Ladakh.



#### MR. UMESH CHANDRA PANDEY

- Nearly 4 decades of experience as a Chartered Accountant
- •Strong Competencies in Corporate Law, Taxation, Project Report, M & A Transactions, Statutory Compliance Audit – Direct Tax/ Indirect Tax & Labor Laws



#### MR. SANTOSH DATTATRAYA VAIDYA, IAS

- Presently posted as Principal Secretary Finance, UT of J&K 1998 AGMUT
- •B-tech from IIT-Kharagpur PG(Econ) (IGNOU) and Masters in Public Policy from Johns Hopkins University, United States.



#### MR. ANIL KUMAR GOEL

- Qualified Arbitrator & Mediator, Information Systems Auditor (DISA), Forensic Auditor & Fraud Detector (FAFD)
- •34 years expertise in Corporate & Tax Laws, Consultancy, Statutory Audits



#### DR. MANDEEP K BHANDARI, IAS

- MBBS with Gold Medal, administrative and professional expertise of >20 years
- Principal Secretary to Hon'ble Lieutenant Governor of UT of J&K and is also holding charge of CEO Amarnathji Shrine Board



#### MR. ANAND KUMAR

- •(IT) specialist who has experience of more than three decades in IT development and management and is a BE(IT) from IIT and a PGDM from IIM-L.
- Worked at multiple MNCs and large groups: Citigroup, HSBC, Barclays, Fiserv, etc.



#### MR. R. K. CHHIBBER

•Over three decades of banking experience, his areas of expertise include Credit, Finance, IT, Corporate & Retail Banking, Risk management, Trade Finance, Foreign exchange, Business continuity planning, HR, Bancassurance



#### MR. SUDHIR GUPTA

•Over three decades of experience in different capacities across the operational topography of the Bank with expertise in Credit, Finance, Corporate & Retail Banking, Customer Service, Trade Finance, Foreign exchange, BCP etc.



#### DR. RAJEEV LOCHAN BISHNOI

- Credit specialist and advises corporates and banks on balance sheet stress, risk processes and improving the overall financial health of the enterprise.
- Partner in Chartered Accountancy firm M/S Jain & Malhotra, New Delhi.



#### MS. SHAHLA AYOUB

• Works as an Assistance Professor in the DHE, J&K and brings to Board an affluence of Economic expertise and perspicacity and has strong interests in Conflict Economics, Financial Inclusion and Developmental Economics.

## **Key Strategies**



Emphasis on retail, agriculture and MSME segment

Continue our investments in technology to support our digital banking and reduce the cost

Focus on increasing Non-interest income through interventions in Treasury and Financial Services

Focus on improving asset quality and maintaining NPA levels and avoiding slippages

Increase CASA Deposit Base and reduce cost of funds

Expand beyond Jammu and Kashmir and Increase customer penetration through expansion of branch and ATM network

## Condensed Profit And Loss Account



Particulars	Q3 FY 2023-24	Q2 FY 2024-25	Q3 FY 2024-25	Change YoY (%)	Change QoQ (%)	9 Months FY 2023-24	9 Months FY 2024-25	Change YoY (%)	FY 2023-2024
Interest Earned	2,880.96	3,123.55	3,206.08	11.3%	2.6%	8,302.19	9,324.01	12.3%	11,212.37
Interest Expended	1,600.52	1,687.62	1,697.40	6.1%	0.6%	4,404.62	5,010.18	13.7%	6,008.68
Net Interest Income	1,280.44	1,435.93	1,508.68	17.8%	5.1%	3,897.57	4,313.83	10.7%	5,203.69
Other Income	182.34	296.08	242.32	32.9%	(18.2%)	600.92	732.50	21.9%	825.48
Operating Income	1,462.78	1,732.01	1,751.00	19.7%	1.1%	4,498.49	5,046.33	12.2%	6,029.17
Operating Expenses	912.24	945.02	1,002.89	9.9%	6.1%	2,885.43	2,916.56	1.1%	3,752.29
Operating Profit	550.54	786.99	748.11	35.9%	(4.9%)	1,613.06	2,129.77	32.0%	2,276.88
Provisions & Contingencies	(9.42)	32.53	(9.80)	3.9%	(130.1%)	57.37	5.25	(90.8%)	(107.69)
Profit Before Tax	559.96	754.46	757.91	35.4%	0.5%	1,555.69	2,124.52	36.6%	2,384.57
Provision for Tax	138.88	203.54	226.40	63.0%	11.2%	427.09	626.60	46.7%	617.30
Net Profit / (Loss)	421.08	550.92	531.51	26.2%	(3.5%)	1,128.60	1,497.92	32.7%	1,767.27

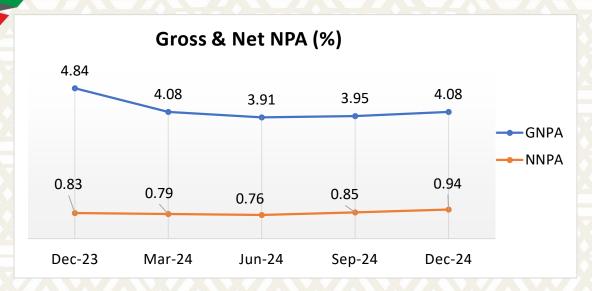
## **Condensed Balance Sheet**

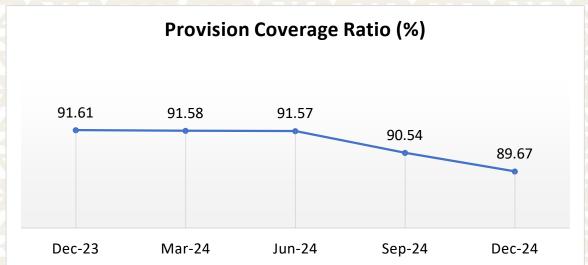


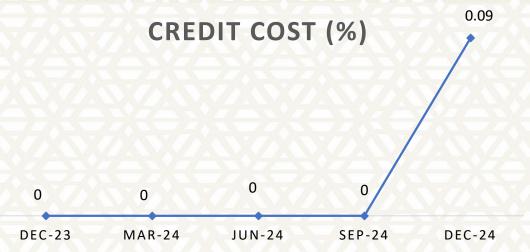
Particulars	Dec 31, 2023	Sep 30, 2024	Dec 31, 2024
Capital & Liabilities			
Capital	110.13	110.13	110.13
Reserves and Surplus	11,705.71	13,233.92	13,723.59
Deposits	1,28,542.47	1,37,918.27	1,40,947.14
Borrowings	2,886.08	2,884.46	2,383.92
Other Liabilities and Provisions	5,294.89	5,340.59	4,617.50
Total	1,48,539.28	1,59,487.37	1,61,782.28
Assets			
Cash and Balance with Reserve Bank of India	6,863.78	7,254.66	8,132.27
Balance with Banks & Money at Call & Short Notice	105.57	273.52	1,926.03
Investments	31,575.94	38,740.69	40,524.05
Advances	89,752.36	96,139.14	95,990.38
Fixed Assets	2,262.54	2,228.81	2,213.85
Other Assets	17,979.09	14,850.54	12,995.70
Total	1,48,539.28	1,59,487.37	1,61,782.28

## Turnaround Story with Decadal High PCR and improvement in asset quality





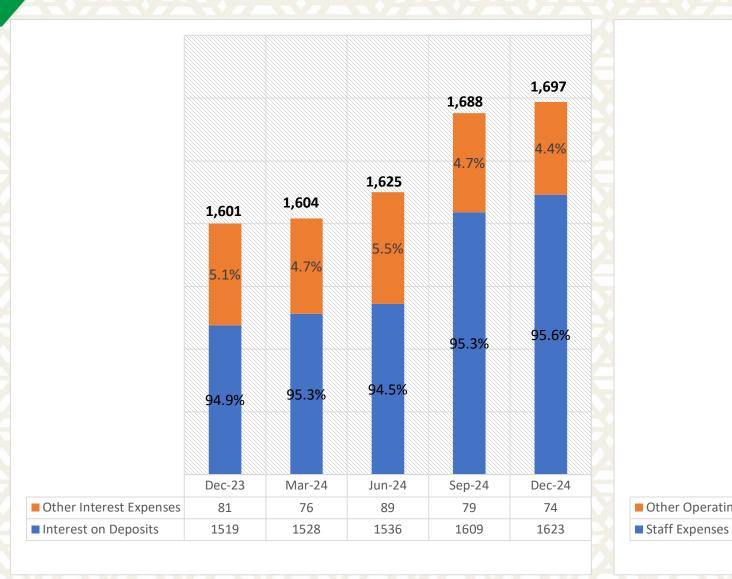


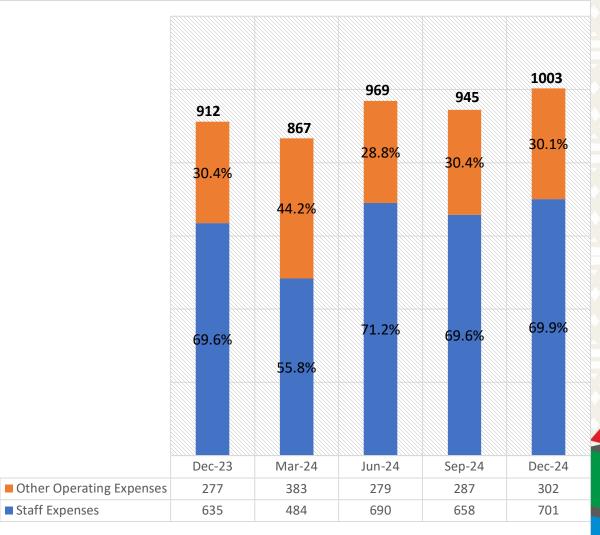




## Interest Expenditure and Operating Expenditure







## **Key Ratios and Performance Indicators**



Particulars	Q3 FY 2024	Q2 FY 2025	Q3 FY 2025	9 months FY 2024	9 months FY 2025
Profitability					
Net Interest Margin (%) - Annualized	3.83	3.90	4.04	3.97	3.93
Operating Profit (₹ crore)	550.54	786.99	748.11	1,613.06	2,129.77
Profit after Tax (₹ crore)	421.08	550.92	531.51	1,128.60	1,497.92
Cost to Income Ratio (%)	62.36	54.56	57.28	64.14	57.80
Return on Assets (%) – Annualized	1.15	1.41	1.34	1.06	1.28
Capital Adequacy					
Tier I Capital (%)	11.74	12.70	12.71	11.74	12.71
CET 1(%)	10.63	11.66	11.67	10.63	11.67
CRAR (%)	14.18	14.99	15.09	14.18	15.09
Asset Quality					
Gross NPA (%)	4.84	3.95	4.08	4.84	4.08
Net NPA (%)	0.83	0.85	0.94	0.83	0.94
Provision Coverage Ratio (%)	91.61	90.54	89.67	91.61	89.67
Return Ratios					
Yield on Advances (%) – Annualized	9.78	9.57	9.75	9.54	9.61
Cost of Funds (%)	4.95	4.91	4.87	4.65	4.86
Cost of Deposits (%)	4.82	4.80	4.76	4.51	4.74

## **Capital Adequacy Ratios**

Particulars	Dec 31, 2023	Sep 30, 2024	Dec 31, 2024	
Risk Weighted Assets		XAXXXXX		
Credit Risk	80,159	86,458	85,733	
Market Risk	1,165	113	88	
Operational Risk	8,896	9,937	9,937	
Total Risk Weighted Average	90,220	96,508	95,758	
Tier I Capital Funds	10,589	12,257	12,170	
Tier II Capital Funds	2,200	2,208	2,282	
Total Capital Funds	12,789	14,465	14,453	
Tier I Capital	11.74%	12.70%	12.71%	
CET - I	10.63%	11.66%	11.67%	
Tier II Capital	2.44%	2.29%	2.38%	
CRAR	14.18%	14.99%	15.09%	



## **Capital Adequacy Ratio**



## Asset Quality | Categories of Advances



Cotomomy	Decem	ber 31, 2023	December 31, 2024		
Category	Amount	% of Gross Advances	Amount	% of Gross Advances	
Standard	89,012	95.16	95,092	95.92	
Sub-Standard	498	0.53	503	0.51	
Doubtful	3,160	3.38	2,659	2.68	
Loss	868	0.93	879	0.89	
Gross Advances	93,538	100.00	99,133	100.00	
Special Mention Accounts	Amount	% of Standard Advances	Amount	% of Standard Advances	
SMA 0	17,319	19.46	12,499	13.14	
SMA 1	3,614	4.06	4,065	4.27	
SMA 2	2,252	2.53	3,093	3.25	
Total SMA	23,185	26.05	19,656	20.67	

## Asset Quality | Movement of Gross NPAs



Particulars	Q3 FY 2024	Q2 FY 2025	Q3 FY 2025	9 Months FY 2024	9 Months FY 2025
Opening Balance	4,827	3,858	3,916	5,204	3,956
Additions during the period	278	256	322	787	751
Upgradations during the period	275	93	88	733	275
Write off (including TWO)	3	3	1	9	14
Compromise/Settlements	34	12	6	51	57
Recoveries	266	89	103	672	319
Gross NPA	4,526	3,916	4,041	4,526	4,041
Less Provisioning	3,785	3,103	3,143	3,785	3,143
Net NPA	741	813	898	741	898

## Sector-Wise Credit Deployment and NPA (As of December 31, 2024)

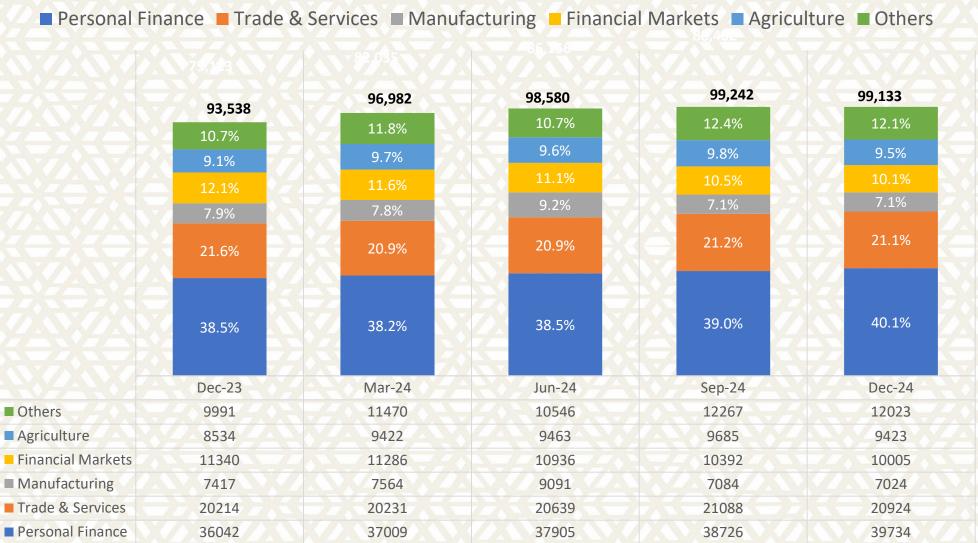


Sector	Gross Advances	Exposure (%)	Gross NPA	GNPA (%)
Personal Finance	39,733.57	40.08%	335.24	0.84%
Trade	11,335.48	11.43%	815.52	7.19%
Financial Markets	10,005.37	10.09%	625.23	6.25%
Agriculture	9,423.16	9.51%	424.02	4.50%
Services	9,588.83	9.67%	782.99	8.17%
Manufacturing	7,024.21	7.09%	666.68	9.49%
Infrastructure	8,329.31	8.40%	207.42	2.49%
Against Cash Collaterals	1,567.06	1.58%	0.76	0.05%
Real Estate	1,255.67	1.27%	172.95	13.77%
Others	870.69	0.88%	10.24	1.18%
Total	99,133.35	100%	4,041.04	4.08%

All figures, other than percentage, in ₹ crore

## **Gross Advances Mix Trend**

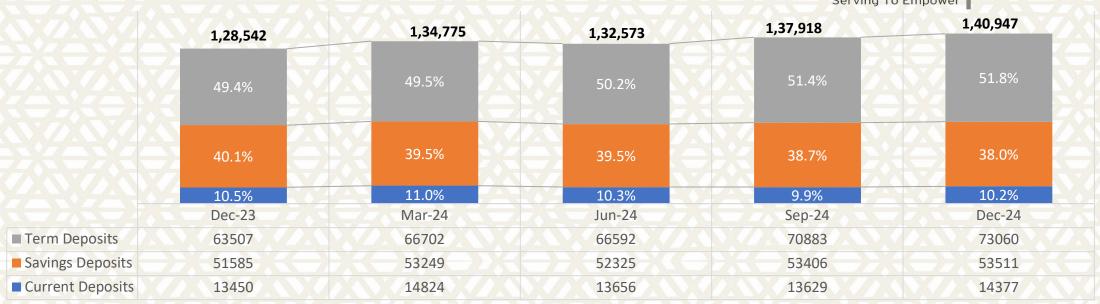




All figures, other than percentage, in ₹ crore

## Consistently growing deposit base with best-in-class low-cost retail CASA





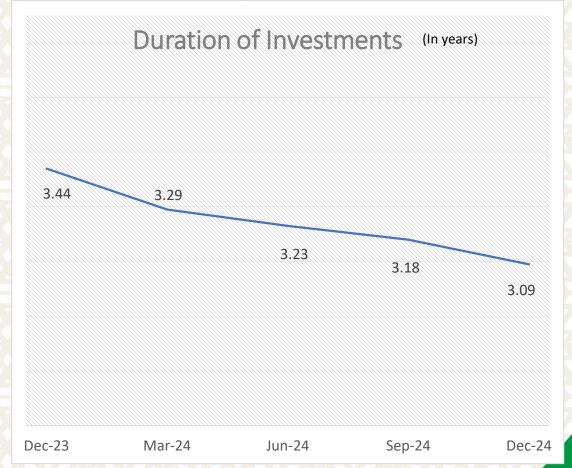




## Investments Profile







## Asset Quality | External Rating of Corporate Advances (As on December 31, 2024)



Rating	No. of Borrowers	Outstanding Amount	Percentage (%)
AAA	24	14,556	59.71
		14,550	33.71
AA	15	2,844	11.66
A	14	1968	8.07
BBB			
DDD	20	1472	6.04
BB & Below			
	165	2747	11.27
Unrated Borrowers (Due to be rated)	48	793	3.25
Total Eligible for Rating	286	24,379	100.00

All figures, other than percentage, in ₹ crore

27

## Asset Quality | Restructuring of Advances (as on December 31, 2024)



Contou	Sta	Standard		NPA		otal
Sector	BOS	Provisions	BOS	Provisions	BOS	Provisions
Services	194.88	10.70	188.22	148.36	383.10	159.06
Infrastructure	8.00	0.76	48.26	35.56	56.25	36.32
Manufacturing	206.33	12.81	264.93	208.37	471.26	221.19
Trade	39.94	3.70	239.82	219.48	279.75	223.18
Real Estate	59.65	3.85	156.47	156.47	216.12	160.33
Agriculture	63.58	6.08	114.76	101.93	178.34	108.01
Personal Finance	52.49	5.02	17.49	9.13	69.97	14.16
Others	0.05	0.00	1.91	1.91	1.96	1.91
Total	624.91	42.94	1031.85	881.22	1656.77	924.15

All figures in ₹ crore

1/1.0/2025

## Awards and Accolades





Best MSME Bank at MSME Banking Excellence Awards (2023)



Second best award for promoting Government Schemes under 'Private Bank' category at MSME Banking Excellence Awards (2023)



SKOCH Gold Award for Corporate Governance at 100<sup>th</sup> SKOCH Summit



Award from HUDCO for outstanding contribution towards housing sector under PM Awas Yojana



Outstanding Performance
Award for agriculture
financing at the 15<sup>th</sup>
Agriculture Leadership
Conclave



Platinum Award under the category of Process innovation at Infosys Finacle Innovation Awards - 2024



First Scheduled Commercial Bank in the country to attain the esteemed Payment Card Industry Data Security Standard (PCIDSS) Version 4 certification



Best Performance on Profitability award in the category of Private Sector Bank (Mid Size) at the 2<sup>nd</sup> ICC Emerging Asia Banking Conclave & Awards 2024



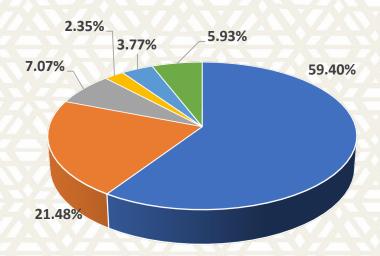
Award of Excellence for enrolling the maximum number of APY beneficiaries under the 'Mission Upgrade' campaign of PFRDA for FY 2024

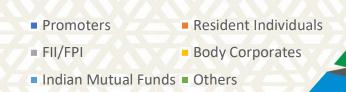
## **Shareholding Information**



Particulars	No. of Shares held as on Dec 31, 2024	% to Capital	No. of Shares held as on Dec 31, 2023	% to Capital	Change YoY
Promoters – Governments of UTs of J&K and Ladakh	65,40,98,280	59.40	65,40,98,280	59.40	-
Resident Individuals	23,65,76,955	21.48	24,36,04,004	22.12	(64 bps)
FII/ FPI	7,78,20,615	7.07	6,39,63,221	5.81	126 bps
Indian Mutual Funds	4,14,62,407	3.77	5,52,86,219	5.02	(125 bps)
Indian Financial Institutions	3,18,16,372	2.89	2,79,74,690	2.54	35 bps
Body Corporates	2,58,88,308	2.35	2,78,58,261	2.53	(18 bps)
Non-Resident Indians	2,03,37,537	1.85	2,02,58,927	1.84	1 bps
Others (AIF / IEPF / Trusts)	1,31,75,452	1.20	78,02,208	0.71	49 bps
Clearing Members	6,537	0.00	3,36,653	0.03	(3 bps)
Total	110,11,82,463	100%	110,11,82,463	100%	-

## Shareholding Pattern as on Dec 31, 2024









# Thank You



Jammu and Kashmir Bank Limited Corporate Headquarters M.A. Road, Srinagar 190 001